

TRAILBLAZER FOUNDATION LTD
Annual Report for Year Ended 31 December 2018

Trailblazer Foundation Ltd was set up on 18 September 2002 as a Company Limited by Guarantee. It is a registered charity and an approved Institution of a Public Character.

Charity Registration No. : 1633

Charity Registration Date : 19 November 2002

IPC status : Till 14 October 2019

Company Registration No. : 200208130H

Website : www.trailblazerfoundation.org.sg

Registered Address : 456 Alexandra Road
#14-01/02 Fragrance Empire Building
Singapore 119962

Objectives : To sponsor persons for studies in any field, in Singapore or elsewhere, including support for participation in international events and competitions that will hone their skills and enhance their capacity to make a difference to the community.

To support and sponsor educational, cultural and community events to enhance inter-ethnic understanding, cross-cultural appreciation and community cohesiveness.

To provide relief to persons suffering hardship including victims of natural disasters and those in need of financial assistance and rehabilitation.

		<u>Appointment Date</u>
Board of Directors	: Ms Ho Ching (Chairman)	18 Sep 2002
	Ms Christina Hon Kwee Fong *	31 Mar 2003
	Mr Goh Yew Lin	08 Sep 2006
	Mr Tan Chian Khong	08 Dec 2008
	(Honorary Executive Director)	17 May 2017
	Mrs Penny Goh - Lee Yoke Sim	16 May 2014
	Mr Kwek Buck Chye	26 Apr 2016
	Mr Tan Wearn Haw	18 Aug 2016
	Dr Natarajan Varaprasad	15 Jun 2017
	Mr Christopher Wong Mun Yick	20 Oct 2017
	Prof Alex Sia Tiong Heng	28 Mar 2018
	Mrs Chua Su Li **	18 Sep 2002
Ms Jeanne Liew	16 May 2019	

* Retired on 30 Mar 2019

** Retired on 17 Sep 2018

Members : Ms Ho Ching
Mr Low Sek Fun
Mrs Chua Su Li

Company Secretary : Mrs Chua Su Li

Adviser : Mr Low Sek Fun

Auditors : KPMG LLP

Organisation Structure

Trailblazer Foundation's activities are carried out under five segregated Sub-Funds. Each Sub-Fund has its distinct mission and objectives and donation pool.

2 The five Sub-Funds are:

- (1) Trailblazer General Fund;
- (2) Chan Chiew Ping Fund;
- (3) Howe Yoon Chong-PSA Endowment Fund;
- (4) T-Touch Fund; and
- (5) LHL Fund.

Source of Funding

3 The Foundation is funded by donations from individual sponsors and organisations. The Foundation does not engage in public fund-raising.

Board Members

4 The Board of Directors comprises veterans and professionals from diverse backgrounds. All Directors including the Honorary Executive Director are not remunerated. They selflessly contribute their time, expertise, knowledge and experience in the respective areas of finance, legal, sports, the arts, education, medicine and management, to support the charitable objectives of Trailblazer in alleviating the needs of the under-served. They also provide stewardship to improve the lives of individual beneficiaries and society.

5 The Foundation has three Board members who have served more than 10 consecutive years. They are Ms Ho Ching (Chairman), Mr Goh Yew Lin, and Mr Tan Chian Khong (Honorary Executive Director). Under the Foundation's Constitution, Ms Ho Ching who is the first Chairman is appointed for life. Mr Goh Yew Lin chairs the Investment Committee which has oversight of the Foundation's invested reserves. Notwithstanding that Mr Goh has served more than 10 years, the Trailblazer Board is of the view that he has exercised independent judgment in both Board and Committee deliberations. Furthermore, the Board continues to benefit from Mr Goh's investment knowledge and professional advice in the development of talents in the performing arts, one of Trailblazer's charitable objectives. Mr Tan Chian Khong, a retired audit partner, assumed the Honorary Executive Director position in 2017 and is the key person overseeing the Foundation's day-to-day operations.

6 The Constitution of the Foundation provides that the term of office of a Director (save for the first Chairman) shall be for two years. Upon expiry, he or she is eligible for re-appointment by the Company by ordinary resolution. The Board currently comprises 10 Directors following the retirement of Ms Christina Hon (aka Mrs Christina Ong) and Mrs Chua Su Li upon the expiry of their respective terms.

7 For onboarding a new Director, a briefing session by the Honorary Executive Director and Adviser is conducted to brief the new Director on his/her statutory obligations and duties and responsibilities as director under the Companies Act and the Code of Governance for Charities and Institutions of a Public Character. A formal letter is then sent to the new director upon his/her appointment.

Committees

8 In the discharge of its responsibilities, the Board is supported by the following Board Committees with terms of reference approved by the Board:

Audit Committee

Mr Kwek Buck Chye (Chairman)
Mr Christopher Wong
Mr Low Sek Fun (co-opted)

Grants Review Committee

Mrs Penny Goh (Chairman)
Dr N Varaprasad
Ms Jeanne Liew

Investment Committee

Mr Goh Yew Lin (Chairman)
Mr Tan Chian Khong
Mr Lee Ming San (co-opted)
Mr Nicholas Kong Ming Leong (co-opted)

Board Meetings and Attendance

9 The Foundation generally holds two Board meetings in each year. The attendance at board meetings held in FY2018 is as follows:

	FY 2018 Meetings held	Meetings Attended
Ms Ho Ching (Chairman)	2	2
Mr Tan Chian Khong (ED)	2	2
Mr Goh Yew Lin	2	2
Ms Christina Hon Kwee Fong *	2	1
Mrs Penny Goh - Lee Yoke Sim	2	2
Mr Kwek Buck Chye	2	1
Mr Tan Wearn Haw	2	2
Dr Natarajan Varaprasad	2	2
Mr Christopher Wong Mun Yick	2	1
Prof Alex Sia Tiong Heng	2	2
Mrs Chua Su Li **	2	2

* Retired on 30 Mar 2019

** Retired on 17 Sep 2018

Staffing

10 The Foundation does not have any staff. Its administration, corporate secretarial and finance functions are outsourced to a professional service provider. The Foundation's Honorary Executive Director, Mr Tan Chian Khong (appointed on 16 May 2017) has oversight of its day-to-day operations.

Policy on Reserves

11 The Foundation does not have a reserves policy. Its accumulated surpluses comprise an endowment fund and designated funds which are subject to spending within specified objectives.

12 An Investment Committee sets investment policy guidelines and oversees the professional fund managers who are appointed to manage the Foundation's invested surpluses.

Policy on Conflict of Interests

13 The Foundation's Directors are required under the Companies Act Section 156(4) to give notice to the Foundation of their other appointments and directorships and that they are to be regarded as being interested in any transaction which is to be entered into by the Foundation with the corporations or firms mentioned in their notice.

14 The Foundation's Directors abstain from voting on any resolution in which they are deemed to have an interest.

Review of 2018 Activities and Financials

15 A summary of the Foundation's income and expenses in 2018 is set out in the table below:

	2018 \$	2017 \$
Donations Received	1,641,895	568,755
Interest Income	135,176	132,922
Other Income	496,970	492,005
Gain (Loss) on fair value of Financial Assets	(1,665,553)	1,763,717
Gross Income	608,488	2,957,399
Less:		
Sponsorships	(2,221,699)	(1,212,812)
Operating Expenses	(264,404)	(195,554)
Net Surplus (Deficit) for the Year	(\$1,877,615)	\$1,408,366

16 The net deficit of \$1.87M for FY2018 was attributable to unrealised losses on the investment portfolios of the Howe Yoon Chong PSA Endowment Fund and LHL Fund; these portfolios comprise financial assets which are required to be measured at fair value through profit and loss. The fair values of these two funds as at 31 Dec 2018 were as follows:

Howe Yoon Chong PSA Endowment Fund

Fair Value @31 Dec 2018: \$16.878M
 Cost of Investment: \$14.900M
 Cash Withdrawals to-date to fund commitments: \$1.66M

LHL Fund

Fair Value @ 31 Dec 2018: \$9.522M
 Cost of Investment: \$9.500M
 Cash Withdrawals to-date to fund commitments: \$0.347M

2018 Sponsorships

17 In 2018, sponsorships by the Foundation totalled \$2.22M (2017: \$1.21M). The sponsorships were provided by the following Funds:

Sponsorships by	2018 \$	2017 \$
Trailblazer General Fund	235,143	314,578
Chan Chiew Ping Fund	472,554	224,301
Howe Yoon Chong-PSA Endowment Fund	239,637	177,150
T-Touch Fund	576,365	433,983
LHL Fund	698,000	62,800
Total Sponsorships	\$2,221,699	\$1,212,812

Trailblazer General Fund

18 A breakdown of the Trailblazer General Fund's sponsorships in 2018 is as follows:

Focus Area	2018 \$	2017 \$
Music & the Arts	95,814	152,436
Education	64,125	111,253
Sports & Youth	20,000	12,000
Community Welfare	55,204	38,889
Total Sponsorships	\$235,143	\$314,578

Chan Chiew Ping Fund

19 The Chan Chiew Ping Fund paid out \$472K for sponsorships in 2018 (2017: \$224K). This Fund's sponsorships are mainly in education and community support.

Howe Yoon Chong-PSA Endowment Fund

20 The Howe Yoon Chong-PSA Endowment Fund funds scholarships for Singaporeans studying at the ITE, and local polytechnics and universities. The Fund paid out \$240K to scholarship holders in 2018 (2017: \$177K).

T-Touch Fund

21 The T-Touch Fund paid out \$576K in 2018 (2017: \$434K) to sponsor various community projects.

LHL Fund

22 The LHL Fund focuses on education for youths, care for the needy, the very young and the elderly; and community projects that improve the life and living for Singaporeans. The Fund paid out \$698K in sponsorships in 2018 (2017: \$63K).

Accumulated Surpluses

23 The Foundation had accumulated surpluses as at 31 Dec 2018 as follows:

Name of Fund	2018 \$	2017 \$
Trailblazer General Fund	337,167	234,395
Chan Chiew Ping Fund	439,498	198,504
Howe Yoon Chong-PSA Endowment	18,023,856	19,111,611
T-Touch Fund	6,679,079	6,685,530
LHL Fund	10,336,900	11,464,075
Total	\$35,816,500	\$37,694,115

Date: 29 May 2019